



# ANNUAL REPORT 2015/2016





## CONTENTS

Chair's Welcome	Page 4
Chief Executive's Introduction	Page 5
About Marsh Farm Futures	Page 6
Business Activities	Page 7
Futures Business Voice - Brief Report	Page 8
SEMLEP - Chief Exec Speaks	Page 9
Activities for Marsh Farm Youth	Page 10
Futures Community Voice	Page 11
Community Vegetable Garden	Page 12
Annual Christmas Party	Page 14
Futures House	Page 15
Local Employment	Page 16
Heywood House	Page 18
Futures Fun Factory	Page 16
Marsh Farm Futures Team	Page 20
Marsh Farm Futures Board	Page 21
Marsh Farm Futures Financial Statement	Page 22
MFF Picture Gallery	Page 23

## CHAIR'S WELCOME



Roy Davis  
April 2016

I am pleased to introduce Marsh Farm Futures 2015-16 Annual Report. This year has again produced an impressive set of results, which are all the more striking given recent economic conditions. This year is an important milestone as we complete our first five years of performance, based on high quality service provided to the community of residents, businesses and partners by our first-rated staff. It is our commitment which ultimately drives the services we provide to our tenants and underpins the role we play in our communities.

I am delighted to say Futures House is almost full to its capacity. Futures Fun Factory has satisfied more customers than ever before and we have attracted new visitors and business organisations through Futures Business Voice. Futures Young Voice and Futures Community Voice have both been further exposed to residents resulting in increased participation.

We have continued to facilitate the delivery of partner services from Job Centre Plus, Luton Rights, BROOK, and Luton Culture. Other providers have included Foodbank, Money Matters Credit Union, Shah Jalal Islamic Foundation and Luton Borough Council.

Successful business events such as Luton's Enterprise Day held in January 2016, attracted over 700 visitors and over 50 enterprises, ranging from small care companies, to large businesses like NatWest, Virgin Media, Barnfield College, University of Bedfordshire and recruitment companies. Community events hosted included Area North Festival, annual Christmas dinner for 50, Marsh Farm Fireworks, Eid and Diwali celebrations.

Futures Community Resource Room has been widely used daily by residents looking for support and ICT facilities FREE of charge. This is also used by the Job Club, Luton Rights giving FREE legal advice, S.A.F.E Drug information and advice, BROOK offering free sexual health advice and The Alzheimer's Society on a weekly basis.

Futures Fun Factory provided children's birthday parties along with themed Halloween and Christmas parties. Special residents' scheme and various other deals have been offered to local schools and other organisations.

I would especially like to recognise the invaluable contributions made by volunteers, other trustees & Board Members, who worked tirelessly with staff to ensure Marsh Farm Futures remains successful in the delivery of its services and commitment. With their continued commitment to delivering for our customers, I am certain that we can look to the future with confidence. I wish everyone involved with Marsh Farm Futures the very best for next year.

## CHIEF EXECUTIVE'S WELCOME



Rafi Mohammed  
April 2016

Futures House occupation continued to show improved performance and is now at almost 100%, which under the current financial climate is a remarkable success and most encouraging. We continue to look for new and innovative ways to assist our tenants and the services we provide to local people. Financially, the year has been challenging but we anticipate that with prudent financial management we will achieve a small surplus, keeping with the trends from the past years.

Looking forward to next year, continuing to deliver community services from Futures halls will be a test of our strength and vigor as these get handed back to LBC by Luton Culture and our lease with LBC comes to an end. Parking around Futures House will be a challenge for all of us as the new central area developments take shape and we hope will not be insurmountable, as well as finding a new home for the market. We aim to stay assiduous in our efforts to develop the Community, Business and Youth voice and deliver projects that bring about a positive change in the area. We will need to be prudent in our investments for our maintenance in the plant and machinery as it begins to show signs of wear and tear. As new shops and housing takes shape in the central area and we deliver on the environmental improvements working with the residents community voice, we will aim to make Marsh Farm area a welcoming neighbourhood that we can all be proud of.

In the last five years, since our inception, we have come a long way to become a self-financing and successful operation in the area.

I would like to thank all our Board members who give their time freely to the organisation throughout the year with enthusiasm and commitment to help us all continue to grow. I would also like to thank our staff, tenants and partners, without whom we would not be able to deliver the services we do in North Luton and beyond.

I am proud that we continue to bring about positive change in the area and look forward to another successful year of services for the local community. There is always more to learn, understand and improve on and we look forward to the next 12 months and the opportunities that it will bring us.

I have every confidence that we will continue to move forward and put our community first.

Well done and thank you to all for your hard work.



## ABOUT MARSH FARM FUTURES

Marsh Farm Futures (MFF) works collaboratively with Private, Statutory and Voluntary Sectors to deliver services for all residents, including young people, children and businesses. MFF is a company limited by guarantee and a registered Charity. It is an independent and financially self-sustaining anchor organisation in the Marsh Farm area.



## AIMS & OBJECTIVES

The objectives of the Charity are the promotion, for the benefit of the public, of regeneration in this area of social & economic deprivation. The key aims and activities to further our Charitable purpose are to:

- Provide affordable, well-managed and sustainable facilities for enterprise and community activities.
- Develop a vibrant local economy where businesses can prosper and community enterprise can flourish, creating jobs and a skilled and competitive workforce.
- Improve educational standards through a wide range of learning opportunities and experiences and supporting the local schools and education providers to improve educational standards.
- Support local youth programmes, which develop skills and confidence, engaging young people as active decision makers.
- Encourage a healthy, confident community who feel safe, and have a range of accessible facilities.
- Promote effective partnership working between all sectors to build capacity and create a sustainable community 'anchor' organisation to ensure that the needs of the community are understood and addressed.

## BUSINESS ACTIVITIES



### FUTURES HOUSE

Visitors / Footfall

**121,000+**

Occupancy

**98% Full**

Businesses

Range from small charities, medium size businesses to large statutory organisations

Users

Local residents, businesses, voluntary and statutory sector partners

### BUSINESSES PROSPER

Retail Space

Fully occupied

Pizza City

Fully established

created 4-6 jobs

Heywood House

Further expanded, now employs 60 local residents

Luton Borough Council

Local residents

Futures Business Voice

Supported over 100 SMEs



## **FUTURES BUSINESS VOICE - REPORT BY RICHARD COOPER (CHAIR)**

Following an approach by MFF, I was persuaded to contribute and help set up a platform for North Luton Businesses issues. After further discussion and engaging my existing contacts/colleagues, Futures Business Voice was launched. At the launch meeting over 40 businesses attended (including some Board members). Formal name and key areas were agreed.

### **STRUCTURE**

After a successful launch a management steering group was formed and I was elected as the Chair, Annette White as the Vice Chair and Martin Blower as the 2nd Vice Chair. Two other additional steering group members were added (one business owner from Futures House). The role of the Management Steering Group (MSG) was to promote the platform to other businesses, collect evidence and identify main business issues affecting members.



### **NETWORKING MEETINGS**

The Management Steering Group held regular monthly meetings and agreed a strategy based on a business survey conducted by Gillian Ormston (Double Trouble Ltd). This resulted in key business topics and training/workshops and monthly meetings (last Wednesday of every month). An average of 18-20 various businesses attended and have provided great feedback on the initiative and also on various activities by Futures Business Voice.

### **FUTURES BUSINESS VOICE EVENTS HELD DURING 2015-16**

**Business Workshops** covering marketing, social media, business rates relief & business planning.

**Business Surgeries** one-one sessions with business experts.





### SEMLEP CHIEF EXECUTIVE SPEAKS TO BUSINESS OWNERS AT FUTURES HOUSE

Futures House, Marsh Farm was buzzing with activity on 22 April 2015 as businessmen and women from across the counties listened to a talk by guest speaker, Daniel Mouawad, CEO of SEMLEP.

The event hosted by Marsh Farm Futures and organised by Programme Manager, Ishaq Kazi, had over 40 people from various organisations and businesses in attendance. Other speakers at the event included Marsh Farm Futures CEO, Mohammed Rafi and Chair of Futures Business Voice, Richard Cooper. Delegates, some starting in business and others in established businesses, listened as Daniel Mouawad gave a presentation on SEMLEP funding opportunities and how to access business support. Other speakers included Martin Blower from A plan Insurance and Richard Cooper who gave more information on funding opportunities available to local businesses.



### JOBS, TRAINING, BUSINESS AND RECRUITMENT DAY

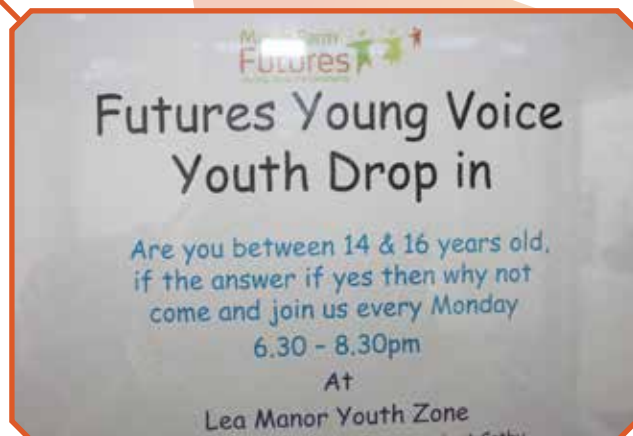
Business showcase - An excellent and very successful event held on 18 January 2016, attended by 60 businesses with over 700 visitors. Speakers included Kelvin Hopkins MP, a senior manager from JCP & Laura Church from LBC. Various workshops were delivered on the day including Apprenticeships, business start-up and raising finance. The event was sponsored by the Chamber, NatWest, A Plan Insurance, PC Help Centre, LBC and Job Centre Plus.

#### BUSINESS NETWORKING TAKING PLACE AT THE EVENT



EVENT PARTICIPANTS

## ACTIVITIES FOR MARSH FARM YOUTH AND RESIDENTS



### FUTURES YOUNG VOICE - YOUTH DROP IN - 14 - 18YRS

This session runs weekly and has over 20 young people attending and continues to grow. Young people have the chance to meet in a safe space to socialise with friends, play pool, table tennis or just chat.

Any other events that they do are advertised on Marsh Farm Futures Website. Support is often given when they are applying for jobs/apprentices and updating CV's.

**Weekly Youth Drop In**  
(14 - 18 yrs) 400 Young people participated  
**Job Club**  
Jobsearch, employability support  
**Funding**  
Secured PB Funding  
**Enterprise Programme**  
Learning programme to help young people set up a company - creating a business plan, managing the company finances and selling to the public at trade fairs

### LADIES ONLY EXERCISE CLASS - THURSDAYS 7 - 8PM

This is a new class that started at the beginning of June. This class is part of a wider project that Marsh Farm Futures wanted to offer to encourage local people to engage in activities that will improve their health and wellbeing at an affordable price.



We have an average attendance of between 18 & 20, with new members every week. We are also working in partnership with Active Luton as part of their ME time project. Between June 2015 and March 2016 we have had nearly 700 participants.

### FUTURES COMMUNITY VOICE

This is a group made up of residents of Marsh Farm, supported by Marsh Farm Futures and although at present the group is small, it hopes to grow and develop. The group has been set up to give the residents a voice and recommendations for improving life in the neighbourhoods. Members of the Community Voice worked alongside 20 residents including children and young people to help clear up and improve Denmark Close.

Futures Community Voice have also been extremely successful in receiving funding from the Health Trust Lottery which will fund two major projects on the estate. There have been two community meetings to discuss project plans, ideas, suggestions and support.

### LEARN IT AND GO PROJECT

A 3 month programme was offered to local unemployed people, those on a low income and over 50's. Three different workshops were held and included an introduction to technology for those who knew nothing or very little, through to browsing the internet, and uploading CV's. We were able to offer this free to the local community through funding raised. Also with funding from Your Say Your Way, we have been able to refurbish our community resource and training room. 25 local people benefited from this and finished the course.

### PARTICIPANTS IN LEARN IT & GO PROJECT



BEFORE



AFTER





### COMMUNITY VEGETABLE GARDEN

Once again, thanks to sponsorship from Keepmoat we were able to plant new crops and with the help of our local resident gardener Dave, we again gave this year's crop to the local foodbank who meet at Futures House on a Monday morning. Potatoes, carrots, onions, parsnips and green beans were given out and helped over 40 families.



### AREA NORTH FESTIVAL

Last year's Area North Festival took place on Saturday 8th August, and saw approximately 1500 on the day, most of whom stayed around for the whole event.

The event this year was organised in partnership with Luton Culture and The Marsh Farm Events Committee and was funded through 'Your Say Your Way' and Marsh Farm Futures. Due to the amount raised this year we were able to book a lot more of the bigger attractions, such as the Water Zorbs, which were a huge hit as were the Ukulele band which had everyone joining in the singing. We were also able to buy large colourful banners and print colour leaflets and posters to advertise the event, which in turn helped to attract the community.



The event was officially opened by The Mayor of Luton Cllr Dave Taylor. A lot of people commented on the lovely atmosphere and feedback from a small consultation that we carried out, had comments such as “More of these family fun days please” and “More days like today, bringing the community together”

We had over 30 stalls, of which quite a few were from local organisations giving out information, such as LBC who came along with drawings for the new development here in Marsh Farm. MFF staffed our stall, handing out the latest newsletter and engaging with the community.

### **MARSH FARM COMMUNITY FIREWORKS**

The annual Marsh Farm’s community fireworks display took place on 5 November 2015 at Lea Manor playing fields. This year it was attended by more than 5000 residents.



The event organised by local volunteers and sponsored by the local community and businesses including NISA, Marsh Farm Futures, local councillors, Marsh Farm Events Committee, New Homes for Luton funding and Formula Aluminium.



## ANNUAL CHRISTMAS PARTY

On Tuesday 22nd of December, Luton Culture, Marsh Farm Events Committee and Marsh Farm Futures held the annual Christmas party with the local 50 community. 70 senior citizens were warmly welcomed to the party with a three course dinner. Thompson Travel, Marsh Farm Futures, Futures Cafe and Luton Culture Services Trust staff collectively delivered a fantastic event.



## FUTURES HOUSE

Futures House, an asset owned and managed by MFF (Marsh Farm Futures) is now well established as a business centre, work and community space provider.



The modern building is now occupied by a wide variety of tenants including local authority departments, an NHS provider, Heywood House, a large Children's Day Care Centre, Elite Day Services and small businesses comprising care recruitment, Mr. Electric - an electrical company, a small Charity called Protect Project amongst others. Other facilities include meeting/conference facilities, retail units, and a community resource room for residents and groups. This year more than 121,000 have benefited through various services provided by Luton Culture, Luton Borough Council, MFF and other partners.

Current occupants include Luton Borough Council, Cambridgeshire Community Health Services (NHS), Bedfordshire Police, a food outlet, two day centres for disabled young people, a technology company, a call center for a national retailer and several other organisations.

Futures House is open to the public from 8.30am to 5.30pm, however 24 hour access to the building is available to business users and tenants. MFF is proud to be able to deliver services on our residents' door step. Futures House is now recognised as the key focal point for the community, major service providers and beneficiaries. This is well demonstrated by footfall figures above.



## LOCAL EMPLOYMENT THROUGH DAY CARE - FEATURING ELITE DAY SERVICES



### BEN CHILDS (EDUCATION CO-ORDINATOR) SAYS.....

"Everyone has the right to continue in further education once their school days are completed. At Elite, we offer an inclusive education programme, this is tailored to the needs of the individual and ensures that the curriculum works with the activities they like to do."

The process begins by carrying out a baseline assessment, looking at where that learner is when they start. We then look into where they would like to be in the future and what that person's aspirations are in life?

### A brief introduction to EDS:

- We currently employ 11 staff members here (6 are Luton based, 2 Marsh Farm area).
- Since April 2015 we have had 16 staff members with us (10 of whom were Luton based).
- We supported 20 individuals at that time, (we currently have 16), 3 have moved on to Adult Social Care/Supported Living and 1 sadly passed away.
- Throughout this time we have spent roughly £3,000, (This is an estimate as supplier's costs merge with other areas of the company. We use local suppliers or stores for much of this. )
- We have found it to be a very pleasant experience, which has enabled our learners to interact with the local community and use the facilities, i.e. Cafe, Library, Gym, Swimming Pool and local shops. With its excellent public transport links we are able to enable our learners to make good use of local buses in order to further their field. We regularly use the bus to go to Luton Centre, or surrounding areas.

## HEYWOOD HOUSE

Dave Heywood reports increased staff and footfall increase

"Heywood House is a day care centre offering educational, health and social care programmes for individuals over the age of 19, with profound and multiple learning difficulties."



### Overview

Every year at Heywood House seems to be busier than the last and we have again grown in numbers. To help us maintain our high standard of care we have again been recruiting, bringing in 15 new staff. Our close working relationship with Marsh Farm Futures helps to ensure facilities at Futures House continue to meet our clients' needs.

All of our clients enjoy being out in the local community and are always welcomed and accommodated in the local shops and market, even when our wheelchairs and walking frames cause chaos.

Whenever professionals and families visit they are always impressed by Futures House and the facilities at the Heywood House Centre.

### Footfall

On a daily basis we have  
40 clients  
65 staff  
5 visitors  
Total 110 per day

### Employment

Staff numbers have increased to 65  
27% living within 1 mile of Futures House  
63% living within 2.5 miles of Futures House  
9% living within 4 miles of Futures House

We are open 240 days per year so that is 26,400 per year.



## PARTNER SERVICES

Marsh Farm Futures provided a number of services through our partners as described in the table

Service Provider	Type of Service	Time/ Day of the week
Luton Rights	FREE legal advice on wide range of areas including debt, employment and various benefits	Every Monday From 9.30am by appointment
Job Centre Plus Weekly Job Club	Employment support, benefit advice, job searching	9.00am 4.00pm Monday, Tuesday, Thursday, Friday
S.A.F.E.	Drug information and advice	Wednesdays
BROOK Sexual Health Advice	Free confidential advice, information, support, contraception & pregnancy tests	3.00pm - 6.00pm Every Thursday
Luton Borough Council	Council Tax & Housing Benefit, advice on council services etc.	8.30am to 5.30pm Monday - Friday
Luton Cultures	Community support, room hire to community/self-help groups.	Monday Friday day & evenings
Cllr. Roy Davis & Cllr. Don Worlding	Surgeries for residents to raise their issues with elected members	10.00am 12.00pm 1st & 3rd Saturday of every month

## LUTON BOROUGH COUNCIL

MFF front desk cover is provided by Luton Borough Council's Customer Services from 8.30am to 5.30 Monday to Friday. This has been an excellent resource for local people who no longer need to travel to the Town Hall to receive services. The service has now been fully established and is extremely well used. The annual number of users has exceeded 6800.



## FUTURES JOB CLUB

The job club continue to meet every Tuesday 9.30am 1.00pm, in the refurbished Community Resource Room. Anyone seeking help and support in finding a job can drop in, job search or see an adviser.



## FUTURES FUN FACTORY

Futures Fun Factory has had a busy year and it has been lovely to see many new and familiar faces over the year providing us with valued custom.

This year we have started our Marsh Farm Residents discount scheme which runs on a Monday and Friday 10:00am 6:00pm during term time which has seen a lot of interest from local residents and we hope this will continue in the coming year.



Alongside the residents' scheme we implemented an after school discount on Tuesday, Wednesday and Thursday 3:30pm 6:00pm which has seen an increase in older children enjoying the use of the play park after a long and busy day of learning. We have continued to work alongside Redgrave Gardens Children's Centre and Friends Of Redgrave for the Tuesday morning sessions which have been extremely popular over the last couple of years. This last part of the year has seen Futures Fun Factory take over the Tuesday morning session during term time from Redgrave Gardens however Friends Of Redgrave will continue to provide the session on a Tuesday during school holidays.



We have continued to run our Childminder morning on a Thursday between 10:00am 2:00pm which has improved in numbers each week with new faces. During the year we have hosted over 260 parties with wonderful feedback from customers. On many weekends we have been full to the maximum. Special occasion parties included Christmas and Halloween where children had great fun.



Alongside these parties we have had many private hire bookings. This has included local schools, charity groups, scouts and brownies who have been returning over the years.

We held Halloween and Christmas parties, which were sold out, providing activities for all children alongside raffle prizes for the adults.

## MARSH FARM FUTURES STAFF TEAM



**Mohammed Rafi**  
Chief Executive

An urban regeneration specialist with more than twenty years' experience of project and programme management. Rafi has previously worked as director for a management

consultancy and Chief Executive with a north London regeneration partnership as well major regeneration programme in the city and East London. He has a successful track record of organisational development and impact delivery in the private, public and not for profit sectors, delivering major joined up regeneration programmes across borough boundaries and organisations.



**Ishaq Kazi** - MBA, FCOM

**Programme Manager**

Ishaq joined MFF in January 2010 and has responsibility for developing partnerships, projects, marketing of Futures House, and providing support to businesses. Previously worked in

local authorities, community and private sector for more than 20 years.



**Robert Debont**

**Facilities Manager**

27 Years of Professional experience in the retail, facilities management and Project Management. Robert has wide knowledge and skill in Health &

Safety Audit, risk assessment inspection with IOSH Certificate and NEBOSH General Certificate

**Stuart West**

**Facilities Manager**

Left Marsh Farm Futures in June 2015



**Cathy McShane**

**Community & Youth Involvement Manager**

Cathy McShane joined MFF in July 2013 and has over 25 years' experience working with local communities.



**Selina Okoli**

**Admin Officer**

Selina joined MFF in August 2014. She has over 18 years' experience in various areas of the Metropolitan Police Service including Customer Services, Administration, and Press and Communications.



**Charles Hazel**

**Volunteer**

Charles Hazel has been volunteer with MFF since its inception. Charles is a great help with the running of the building, general maintenance and support to MFF team.

## MEET THE BOARD

**Abdur Rahman Khan** • Local Stakeholder



Abdur Rahman is the Joint Vice Chair and has been involved with the local voluntary and community sector for many years. He has a wealth of experience in community development and education.

**Glenn Jenkins** • Resident



Glenn has been a resident of Marsh Farm for more than 20 years and has more than 17 years dedicated experience in community development, self management and empowering housing cooperatives.

**Roy Davis** • Councillor



Roy has been a Borough Councillor for over 30 years. He has been responsible for regeneration, major capital projects and strategic planning and transport infrastructure and is Chair of Marsh Farm Futures Board.

**Anna Pederson** • Resident



A local resident and Luton Councillor, Anna is actively involved in the community and comes with many years experience in HR.

**Dave Crean, MBE** • Resident



Dave Crean MBE is Joint Vice Chair of Marsh Farm Futures. Dave has lived in Marsh Farm since 1990. He is committed to positive change and a brighter future for all the residents of Marsh Farm.

**Bhavesh Patel** • Business Representative



Barry Patel is a local businessman who owns and runs large retail stores.

**Annette White** • Director



Over 20 years of sales and marketing background from a Corporate Global Entity. Annette has a further 10 years' experience of running her own independent IT business and is a local resident. She specialises in business development, networking/building relationship skills, marketing, branding and social media.

## MARSH FARM FUTURES BOARD

The function of the board is to set policy and direct the organisation. They have overall responsibility for:

- All organisational actions.
- Compliance with the governance framework as required by the Charities Commission and Companies House.
- Developing, agreeing and implementing the annual plan.
- Defining strategy, policies and establishing objectives.
- Prioritising programmes and initiatives.
- Allocating resources.
- Monitoring performance and results.

Marsh Farm Futures Board can have the following:

- Four local resident directors including a local young persons representative.
- Three local stakeholders.
- Two business representatives.
- Two local councillors.

EXTRACTS FROM FINANCIAL STATEMENTS OF 2015 / 16  
STATEMENT OF FINANCIAL ACTIVITIES

	2016 £	2015 £
TOTAL INCOMING RESOURCES	708,976	690,310
TOTAL RESOURCES EXPENDED	540,159	594,638
NET INCOMING/(OUTGOING) RESOURCES	168,817	95,672

	2016 £	2015 £
NET MOVEMENT IN FUNDS	172,817	95,672
BALANCES BROUGHT FORWARD AT 1 APRIL	419,721	324,049
TOTAL FUNDS CARRIED FORWARD	592,538	419,721

BALANCE SHEET

FIXED ASSETS	2016 £	2015 £
TANGABLE ASSETS	14,593	4,669
INVESTMENT HELD AS FIXED ASSETS	4,000	
TOTAL FUNDS	18,593	4,669

CURRENT ASSETS	2016 £	2015 £
CASH AT BANK AND IN HAND	592,511	490,261
DEBTORS	56,826	25,089
TOTAL CURRENT ASSETS	649,337	515,350
CREDITORS FALLING DUE WITHIN ONE YEAR	(75,392)	(100,298)
NET ASSETS	573,945	415,052

RESTRICTED FUNDS	2016 £	2015 £
UNRESTRICTED REVENUE FUNDS	592,538	419,721
TOTAL CHARITY FUNDS	592,538	419,721

The 'SORP Ref' indicated above is the classification of Balance Sheet items as set out in the formal SORP documents. As required by paragraph 4.60 of the SORP, the brought forward and carried forward funds have been agreed to the SOFA.

The Income and Expenditure Account gives information on the income we have received and spent during the year. The Balance Sheet presents the information of assets and liabilities of the organisation.

The Trustees consider that the company is entitled to exemption from the requirement of an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act. The Trustees acknowledge their responsibilities for ensuring that the company keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give true and fair view of the state of affairs of the company as at 31 March 2014 and of its net resources expended for the year then ended in accordance with the requirements of section 394 and 395 of the Act and which otherwise comply with the requirements of the Companies Act 2006 relating to the financial statements so far applicable to the company.

The financial statements were approved by the Trustees on 12th December 2016 and signed on their behalf by :

ROY JOHN DAVIS  
Director and Chair of  
Marsh Farm Futures

The financial statements have been prepared in accordance with the special provision relating to companies subject to the small companies regime within part 15 of the Companies Act 2006 and in accordance with the Financial Reporting Standards for Smaller Entities (effective April 2008).



## MFF PICTURE GALLERY 2015/16







### Contact Us

For further information or if you have any comments or suggestions please contact the Marsh Farm Futures Team on 01582 512555

Website: [www.marshfarmfutures.co.uk](http://www.marshfarmfutures.co.uk)

Email: [info@marshfarmfutures.co.uk](mailto:info@marshfarmfutures.co.uk)

Facebook: [/marshfarmfutures](https://www.facebook.com/marshfarmfutures)

Twitter: [marshfarmfuture](https://twitter.com/marshfarmfuture)

### Registered Office :

Marsh Farm Futures

Futures House

The Moakes

Marsh Farm

Luton

LU3 3QB

Registered Charity Number . 1138854

Company Registered Number. 6853242

With Special thanks to  
Marsh Farm Residents,  
Board Members , Partners  
& Dedicated Volunteers.

